

BEFORE THE

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IDAHO PUBLIC UTILITIES COMMISSION

IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF INTERMOUNTAIN )  
GAS COMPANY'S APPLICATION FOR )  
AUTHORITY TO INCREASE ITS RATES )  
AND CHARGES FOR NATURAL GAS )  
SERVICE IN THE STATE OF IDAHO )  
\_\_\_\_\_ )

CASE NO. INT-G-22-07

DIRECT TESTIMONY OF MICHAEL LOUIS  
IN SUPPORT OF THE SETTLEMENT  
STIPULATION

IDAHO PUBLIC UTILITIES COMMISSION

MAY 17, 2023

1 Q. Please state your name and business address for  
2 the record.

3 A. My name is Michael Louis. My business address  
4 is 11331 W. Chinden Blvd., Ste. 201-A, Boise, ID 83714.

5 Q. By whom are you employed and in what capacity?

6 A. I am employed by the Idaho Public Utilities  
7 Commission ("Commission") as the Engineering Section  
8 Program Manager.

9 Q. What is your educational and professional  
10 background?

11 A. Please see a summary of my educational and  
12 professional background in Exhibit No. 101.

13 Q. What is the purpose of your testimony in this  
14 proceeding?

15 A. The purpose of my testimony is to describe the  
16 proposed comprehensive Stipulation and Settlement  
17 ("Settlement") and explain Staff's support.

18 Q. Please summarize your testimony.

19 A. The proposed Settlement would provide a base  
20 rate revenue increase of 2.75% or \$3.05 million on June  
21 01, 2023.<sup>1</sup> Based on Staff's comprehensive review of

22

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23 <sup>1</sup> On page 9 of the Settlement, it states that the increase in  
24 revenue requirement reflects a 2.75% "overall" increase as  
25 illustrated in Exhibit 1 of the Settlement. This percentage and  
what is reflected in Exhibit 1 is the base rate revenue increase not  
an overall increase since an overall increase would include the cost  
of gas which is in the Company's Purchased Gas Adjustment Rate.

1 Intermountain Gas Company's (" Company" or  
2 "Intermountain") Application, a thorough audit of the  
3 Company's books and records resulting in a detailed  
4 identification of adjustments to the revenue requirement,  
5 an extensive negotiation with the intervening parties in  
6 the case, and thoughtful consideration of the alternative  
7 to settlement, Staff believes that the proposed  
8 Settlement is in the public interest, is fair, just, and  
9 reasonable; and should be approved by the Commission.

10 Q. How is your testimony organized?

11 A. My testimony is structured under the following  
12 sections:

13 I. Background

14 II. Staff Investigation

15 III. The Settlement Process

16 IV. Staff Support for the Settlement

17 A. Revenue Requirement

18 B. Allocation of the Revenue Requirement

19 C. Rate Design

20 D. Other Terms and Conditions

21 **Background**

22 Q. Please provide an overview of the Company's  
23 Application?

24 A. The Company filed its Application on December  
25 1, 2022, requesting a \$11.3 million increase in base rate

1 recovery or an increase of 10.3%. On March 9, 2023, the  
2 Company filed an amended Application adjusting the  
3 increase to \$6.8 million or a base rate revenue increase  
4 of 6.9%. The Company proposed an overall rate of return  
5 ("ROR") of 7.37% and a Return on Equity ("ROE") of 10.3%.

6 The Company's proposed changes were based on a  
7 2022 test year, with actuals from January through  
8 September 2022 and estimates from October through  
9 December 2022, which the Company updated with actuals in  
10 early March 2023.

11 The Company proposed movement towards cost of  
12 service based on their cost-of-service study ("COSS").  
13 As proposed, under-allocated Residential Customers were  
14 limited to 125% of the total relative system increase,  
15 while the highest over-allocated customers, interruptible  
16 Transport Customers, were limited to 25% of the overall  
17 system increase. All other customers were proposed to  
18 receive the remainder of the increase at 53%.

19 Finally, the Company proposed changes in  
20 customer charges, increasing Residential Customer charges  
21 from \$5.50 to \$9.00 and \$8.00 for Residential and  
22 interruptible Residential Customers, respectively;  
23 increasing General Service Customer charges from \$9.50 to  
24 \$15.00 for both General Service and interruptible General  
25 Service Customers; and establishing customer charges

1 where none currently exist of \$150.00 for Large Volume  
2 and firm Transport Service Customers and \$300.00 for  
3 interruptible Transport Customers. The Company also  
4 proposed changes in the rate block thresholds for Large  
5 Volume Customers reducing them so that they are relevant  
6 to historic usage patterns.

7 Q. How was the case processed after the case was  
8 filed?

9 A. The Commission issued Notices of Application  
10 and Intervention and granted intervenor status to the  
11 Alliance of Western Energy Consumers ("AWEC"), the City  
12 of Boise, and the Idaho Conservation League ("ICL"). The  
13 Commission approved a procedural schedule and a  
14 settlement conference was held on March 30th and 31<sup>st</sup>. A  
15 comprehensive Settlement was reached by all parties and a  
16 motion to approve it was filed with the Commission on  
17 April 5, 2023.

18 **Staff's Investigation**

19 Q. Could you please describe Staff's investigation  
20 leading up to the settlement conference?

21 A. Yes. Staff's approach prior to the settlement  
22 conference was to comprehensively review the Company's  
23 filing to identify adjustments to the revenue requirement  
24 request and make recommendations for allocation of the  
25 revenue requirement and rate design in preparation to

1 file testimony for a fully-litigated proceeding. Four  
2 auditors, five utility analysts, and one engineer were  
3 assigned to the case and submitted over 120 discovery  
4 requests to investigate all aspects of the case. Staff  
5 performed an on-site audit on January 26 and 27 and on  
6 March 1 through the 3<sup>rd</sup>, and held several electronic  
7 meetings with the Company to conduct its investigation.

8 For the revenue requirement, the four auditors  
9 reviewed the test year results of operations, O&M  
10 expenses, capital budgets and spending, and verified  
11 thousands of calculations and assumptions related to  
12 labor expenses, incentive plans, employee benefits and  
13 pension expenses to ensure an appropriate level of  
14 expenditure. In addition, an auditor performed an  
15 extensive analysis of the cost of capital and capital  
16 structure.

17 In addition to the auditors, four of the  
18 utility analysts and the engineer assigned to the case  
19 performed an extensive review of capital projects to  
20 determine if the projects included for recovery were  
21 prudently incurred. They also reviewed several of the  
22 miscellaneous proposals included in the filing such as  
23 updating the credits for non-utility LNG sales and  
24 resolution of in-person pay station transaction fees.

25 One utility analyst was assigned to review the

1 normalization of consumption, cost of service, and rate  
2 design. Because of the number of issues related to  
3 normalization of consumption and cost of service, the  
4 Company and Staff met on several occasions prior to the  
5 case being filed to improve what was filed in this case.  
6 Staff also worked with the Company to completely redesign  
7 the Company's line extension policy that was at issue in  
8 the last general rate case so it was no longer an issue  
9 in this case.

10 **The Settlement Process**

11 Q. Can you describe the process used during these  
12 settlement negotiations?

13 A. Yes, I can. The Settlement conference was  
14 conducted on March 30th and 31<sup>st</sup> of 2023 with all  
15 intervening parties in attendance. Each party described  
16 and provided justification for its proposed revenue  
17 requirement adjustments, and positions for consumption  
18 normalization, cost of service, rate design, or other  
19 issues. Questions and discussions occurred prior to  
20 adjourning for the day.

21 At the start of the second day meeting, the  
22 Company presented their counter proposal for the revenue  
23 requirement. Time was given for intervening parties and  
24 Staff to evaluate and discuss the proposal. Negotiations  
25 continued until the parties reached a compromise on a

1 tentative revenue increase of \$3.05 million.

2 After an agreement on the revenue requirement  
3 was reached, the only two open issues identified from the  
4 previous day was the allocation of the revenue  
5 requirement and Company proposed changes to customer  
6 charges. With consideration of the COSS results, it was  
7 agreed that the Company's proposals on movement towards  
8 cost of service was reasonable.

9 Regarding changes to customer charges, each  
10 party was able to restate their preferences and reasons  
11 for their position. After negotiation, small changes  
12 were made to the Company's proposal and agreed upon by  
13 all parties.

14 Q. Were there other issues discussed during the  
15 settlement?

16 A. Yes. Several issues were identified during the  
17 discussions that would improve future rate cases. Action  
18 items were identified for inclusion in the agreement.

19 **Staff's Support for the Settlement**

20 Q. How did Staff determine that the overall  
21 Settlement was reasonable?

22 A. In every settlement evaluation, Staff and other  
23 parties must determine if the agreement provides a better  
24 overall outcome than could be expected at hearing. Staff  
25 looked at each revenue requirement adjustment and other



1 issues under consideration and determined that the  
2 overall agreement was as good or better than what could  
3 be expected by fully litigating the case. All  
4 intervening parties to the case, including other customer  
5 groups and those representing customers with  
6 environmental interests, agreed to support or not oppose  
7 the Settlement.

8 In addition, Staff evaluated the issues from  
9 the last general rate case (INT-G-16-02) including:  
10 inadequately justified rate case expenses from the 2016  
11 general rate case, the lack of a load study for  
12 determining cost of service, issues related to  
13 normalization of consumption, updating the Company's line  
14 extension policy, and treatment of in-person payment  
15 transaction fees. These issues were addressed through  
16 the Company's Application, efforts prior to filing the  
17 Application, or as part of the Settlement.

18 Revenue Requirement

19 Q. Please describe the terms of the Settlement  
20 agreement regarding the revenue requirement.

21 A. Under the terms of the Settlement, the Company  
22 would receive a \$3.05 million or 2.75% base rate revenue  
23 increase effective on June 01, 2023. This represents  
24 \$8.25 million in total adjustments to the revenue  
25 requirement compared to the Company's \$11.3 million

1 initially proposed increase. The parties agreed to a  
2 9.50% return on equity ("ROE"), which is a reduction of  
3 80 basis points from the Company's proposed 10.3% ROE.

4 Q. Can you explain why Staff believes the 9.5% ROE  
5 is reasonable?

6 A. Yes. Staff believes a ROE of 9.5% is  
7 reasonable because it is within the range of  
8 reasonableness established by Staff as part of its ROE  
9 evaluation. It is consistent with authorized ROEs for  
10 other electric and gas utilities operating nationally and  
11 in the Northwest. It is also consistent with the  
12 Commission's most recent authorization of a 9.5% ROE in  
13 Order No. 35692, issued March 1, 2023, for Gem State  
14 Water Company. A 9.5% ROE should allow the Company to  
15 maintain its ability to attract new capital from equity  
16 markets to finance capital investments to grow and  
17 maintain its operations.

18 Q. Other than ROE, can you describe Staff's  
19 adjustments to the Company's proposed Revenue Requirement  
20 Staff identified through its investigation prior to  
21 Settlement?

22 A. Yes. Besides the adjustment for ROE, Staff  
23 identified 16 additional Revenue Requirement adjustments.  
24 Three of the items were adjustments to rate base while  
25 the remaining 13 adjustments were expense related.

1           The rate base items included assets Staff  
2 believed were not used and useful by the end of the test  
3 year and infrastructure that should be offset by  
4 contributions-in-aid-of-construction payments from  
5 customers.

6           The largest expense items included: removal of  
7 pay increases beyond the test year; removal of incentive  
8 payments for non-executive employees Staff believed were  
9 being paid to increase shareholder value rather than for  
10 the benefit of customers; removal of several credit card  
11 transactions and other miscellaneous expenses; an  
12 adjustment for costs of the multi-year corporate Maximo  
13 information technology project due to realization of  
14 benefits not likely to occur until more of the project is  
15 implemented; adjustments for parent company (MDU  
16 Resources) expenses and affiliate transactions Staff  
17 could not tie to benefits realized by Intermountain's  
18 customers; and adjustments to rate case expenses  
19 inadequately justified or improperly amortizing over a  
20 reasonable period.

21           Q.    Why does Staff believe the revenue requirement  
22 is reasonable?

23           A.    Staff has a good understanding of the  
24 adjustments that the Commission typically supports based  
25 on experience in past cases and a good understanding of

1 regulatory cost-of-service principles. Staff assessed  
2 the likelihood that each adjustment would be accepted by  
3 the Commission and determined a target range it believed  
4 would be acceptable for settlement. Only if the proposed  
5 revenue requirement in settlement was within that range,  
6 Staff would proceed with the settlement and filing with  
7 the Commission. Otherwise, Staff would be inclined to  
8 walk away from the negotiations and allow the case to go  
9 to hearing.

10 Consumption Normalization

11 Q. Does Staff support the Company's normalization  
12 of the test year consumption used for billing  
13 determinants in rates and normalization of the test year  
14 revenue in the revenue requirement included in the  
15 Settlement?

16 A. Yes. Staff believes the Company's proposed  
17 normalized consumption used in the Settlement is  
18 reasonable based on the methods used to weather normalize  
19 test year consumption.

20 Q. Was consumption normalization an issue in the  
21 last general rate case?

22 A. Yes, it was. There were significant issues  
23 Staff identified including issues with the data used in  
24 the linear regression model to weather normalize the test  
25 year consumption and several issues with the model

1       itself.

2             Q.    Were these issues resolved?

3             A.    Yes.  Staff and the Company met several times  
4       between the last rate case and when this case was filed.  
5       Almost all of the issues Staff identified were resolved  
6       and those improvements were included in the Company's  
7       Application.  There were a couple of issues in this case  
8       that Staff identified in the proposed model to improve  
9       its accuracy, but the Company's resulting weather  
10      normalized consumption was well within an acceptable  
11      level of error.

12            Q.    Please characterize these issues in the model.

13            A.    Staff identified modifications to the model  
14      that would improve its accuracy.  Without these  
15      modifications, it could push the results to an  
16      unacceptable level of error in a future rate case under  
17      different circumstances.  Staff proposed these items be  
18      addressed in a workshop after this case has concluded in  
19      preparation for the next general rate case.

20      Allocation of the Revenue Requirement

21            Q.    Does Staff support the class allocation of the  
22      revenue requirement that is used in the Settlement?

23            A.    Yes.  Staff believes the Company's proposed  
24      movements towards cost of service for the various classes  
25      and adopted in the Settlement is reasonable for three

1 reasons.

2 First the COSS submitted with the Application  
3 was based on a recent load study. Lack of a recent load  
4 study was the most important reason why the Company's  
5 COSS was not used in the previous general rate case.

6 Second, the COSS utilized accepted methods for  
7 separating the costs each class of customers cause in the  
8 Company's system so that the parties could determine how  
9 far each class is from paying their equitable share of  
10 the Company's costs based on present rates.

11 Finally, Staff believes that the method, as  
12 described earlier in my testimony, struck a good balance  
13 of making movements towards each class's cost of service  
14 while maintaining the Commission's past values of  
15 gradualism when changing rates.

16 Rate Design

17 Q. Does Staff support changes in the rate design  
18 included in the Settlement?

19 A. Yes. Staff believes that the increases in the  
20 monthly customer charge in customer's bills negotiated  
21 and accepted by the parties to the Settlement and the  
22 reductions in Large Volume Customer rate block thresholds  
23 proposed in the Company's Application also included in  
24 the Settlement are reasonable.

25 Q. What changes to the customer charge were

1 included in the Settlement?

2 A. The parties agreed to the increases in the  
3 customer charge and establishment of new customer charges  
4 included in Company's Application, with the exception of  
5 the customer charge for firm Residential Customers. The  
6 parties agreed to increase the charge to \$8.00 per bill  
7 rather than \$9.00 as proposed by the Company.

8 Q. Why does Staff support the increase in the  
9 customer charges in the Settlement?

10 A. Staff believes the increases in customer  
11 charges to be reasonable for several reasons. Customer  
12 charges should be based on fixed costs. Concerns  
13 regarding reducing the incentive of energy efficiency by  
14 decreasing the amount of cost recovered through the  
15 volumetric rate are not as relevant in the Company's rate  
16 structure as they are in other utility rate structures.  
17 The Company's rate structure is bifurcated with all of  
18 the short-term variable costs associated with the cost  
19 and transportation of gas being recovered through the  
20 Purchased Gas Adjustment ("PGA") filing, which are 100%  
21 recovered through a volumetric rate. Most of the cost  
22 included in the Company's base rates and subject to  
23 examination in this case are fixed costs over the short  
24 term and do not vary based on the amount of the gas  
25 commodity sold. However, customers may not differentiate

1 the price signals of different rates within their utility  
2 bills, so there could be some reduction in the incentive  
3 to conserve.

4 On the other hand, increasing the customer  
5 charge provides the Company with more stable recovery of  
6 its fixed costs, which vary little throughout the year.  
7 This is especially important for gas utilities which see  
8 significant swings in their seasonal revenue streams from  
9 winter space heating. Staff believes the modest  
10 increases in the customer charge for all customer classes  
11 strike a balance.

12 Q. Does Staff support the changes in the Large  
13 Volume Customer rate block thresholds?

14 A. Yes. The usage patterns of existing Large  
15 Volume Customers make the current rate block thresholds  
16 irrelevant since none of the Large Volume Customers  
17 approach the threshold amounts in the current rate blocks  
18 with the peak amount of gas they consume. Staff believes  
19 the new rate block thresholds are reasonable given the  
20 class's current usage patterns.

21 Other Terms and Conditions

22 Q. Are there other terms and conditions not  
23 already discussed that Staff supports?

24 A. Yes. Additional terms include: 1. Company  
25 action items to provide access to information on costs



1 and the allocation of those costs from its parent Company  
2 and affiliates prior to the next rate case; 2. resolution  
3 of issues related to in-person pay station transaction  
4 fees; and 3. changes to non-utility LNG Sales credits.

5 Q. Does Staff support the action items related to  
6 access to and allocation of corporate affiliate costs  
7 included in the Settlement?

8 A. Yes. Through Staff's initial investigation,  
9 Staff questioned the allocation of costs from MDU  
10 resources and affiliates because of a lack of access to  
11 the information. Staff believes these action items  
12 should resolve these issues in the next general rate  
13 case.

14 Q. Does Staff support the resolution of issues  
15 related to in-person pay station transaction fees  
16 accepted in the Settlement?

17 A. Yes. The Company proposed to embed in-person  
18 payment transaction fees in base rates in this filing and  
19 collect deferred fees from October 1, 2022, through  
20 February 1, 2023, through the PGA filing. Staff believes  
21 this to be reasonable.

22 Q. Does Staff support the Company's proposal to  
23 update the amount of the credit for Liquid Natural Gas  
24 ("LNG") off-system sales as reflected in the Settlement?

25 A. Yes. The Company proposed in its Application,

1 and the parties accepted, updating non-utility LNG sales  
2 credits. Staff reviewed the workpapers included in the  
3 Application and believes the update to the capital credit  
4 of \$0.03 and O&M credit of \$0.04 for every gallon of LNG  
5 sold will adequately recover those costs caused by non-  
6 utility LNG customers, thus protecting the Company's core  
7 customers.

8 Q. Does this conclude your testimony in this  
9 proceeding?

10 A. Yes, it does.  
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**Professional Qualifications  
Of  
Michael Louis  
Program Manager - Engineering  
Idaho Public Utilities Commission**

**EDUCATION**

Mr. Louis received his B.S. and M.S. degrees in Industrial Engineering with concentrations in manufacturing systems and engineering economics from Purdue University in 1985 and 1992, respectively. He also received his Masters in Public Policy and Administration at Boise State University in 2005. In addition to his formal education, Mr. Louis has attended Michigan State University Institute of Public Utilities Annual Regulatory Studies Program, NARUC Utility Rate School, and Electricity Grid School.

**BUSINESS EXPERIENCE**

Mr. Louis is currently the Staff Engineering Program Manager over the Engineering Section at the Idaho Public Utilities Commission where he has supervised Staff and worked on a variety of cases to regulate electric, natural gas, and water utilities. His assignments and responsibilities include cases involving prudence determination of major utility investments and power supply cost, integrated resource plans, cost adjustment mechanisms, reviews of power purchase agreements and customer special contracts, demand-side management, sales of utilities and their assets, avoided cost ratemaking for PURPA, class and jurisdictional cost allocation using cost of service principles, rate design, and a variety of engineering studies involving the design and operation of public utility systems.

Mr. Louis' work experience also includes 18 years of industrial/commercial practice at General Motors, Hewlett-Packard, Jabil Circuit, and Albertsons Companies developing, managing, and improving manufacturing systems and operations, planning processes, and supply chains. He has also spent six years at Boise State University where he administrated and conducted energy policy research as the Assistant Director of the Energy Policy Institute and taught classes in program and project management and Energy Policy in the Department of Public Policy and Administration.

Exhibit No. 101  
Case No. INT-G-22-07  
M. Louis, Staff  
05/17/23

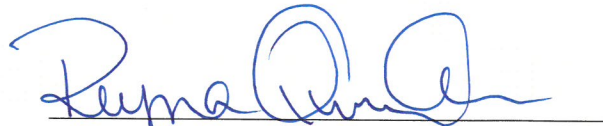
## CERTIFICATE OF SERVICE

I HEREBY CERTIFY THAT I HAVE THIS 17<sup>th</sup> DAY OF MAY 2023, SERVED THE FOREGOING **DIRECT TESTIMONY OF MICHAEL LOUIS IN SUPPORT OF THE SETTLEMENT STIPULATION**, IN CASE NO. INT-G-22-07, BY E-MAILING A COPY THEREOF, TO THE FOLLOWING:

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